Nineteen areas of work were identified to address the impacts of COVID-19 across these key themes. An organisational programme review, in April 2021, rationalised these areas of work into projects delivered by HDC officers, projects delivered by partner organisations and Business as Usual (BAU) activities.

The below was agreed by Corporate Senior Leadership team on 18<sup>th</sup> May 2021 enabling the Recovery Programme to proceed as follows:

- Projects actively managed, reported and outcomes measured through the recovery programme
- Un-scoped actively managed to initiate the project work and include as a live project in the programme
- Partner delivery BAU resource to maintain role of Subject Matter Expert if/when required for input by the delivery partner but no further action required
- Business as Usual regular reporting required to maintain monitoring of activity but no active management of a live project as part of the programme

Projects	Un-scoped	Partner delivery	Business as Usual (BAU)
1. Food Poverty	9. Young Entrepreneurial Support	12. Active Travel Schemes	2. Business CRM
4. MHCLG Early Intervention	10. Healthy Living	13. Green Recovery Challenge	3. Business Engagement
5. Business Digitisation - Click it Local			11. Rough Sleepers
6. Kickstart			16. Reopening of Leisure Centres
7. Local Job Clubs			17. Car parking charges
8. Improving Digital Infrastructure			18. Maximising NNDR and Council Tax Collection
14. Town and large employment area connectivity			19. Maximising rental income on Estates portfolio
15. Town Centre reopening - Think Local			